



**D.C. POLICY**  

---

**CENTER**

FINANCIAL STATEMENTS

December 31, 2022 and 2021

## CONTENTS

Independent Auditor's Report .....	1
Statements of Financial Position.....	3
Statements of Activities.....	4
Statements of Functional Expenses .....	6
Statements of Cash Flows .....	7
Notes to Financial Statements .....	8

## INDEPENDENT AUDITOR'S REPORT

To the Board of Directors  
DC Policy Center  
Washington, D.C.

**Opinion**

We have audited the financial statements of DC Policy Center, which comprise the statements of financial position as of December 31, 2022 and 2021, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of DC Policy Center as of December 31, 2022 and 2021, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

**Basis for Opinion**

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of DC Policy Center and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

**Adoption of New Accounting Guidance**

As discussed in Note 1 to the financial statements, DC Policy Center adopted the Financial Accounting Standards Board's Accounting Standards Update (ASU) No. 2016-02, *Leases (Topic 842)*, and all subsequently issued clarifying ASUs as of January 1, 2022. Our opinion is not modified with respect to this matter.

**Responsibilities of Management for the Financial Statements**

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about DC Policy Center's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

**Auditor's Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material

if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of DC Policy Center's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about DC Policy Center's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

*Wegner CPAs LLP*

Wegner CPAs, LLP  
Alexandria, Virginia  
March 28, 2023

**DC POLICY CENTER**  
**STATEMENTS OF FINANCIAL POSITION**  
December 31, 2022 and 2021

	<u>2022</u>	<u>2021</u>
<b>ASSETS</b>		
<b>CURRENT ASSETS</b>		
Cash	\$ 829,264	\$ 801,043
Accounts receivable	60,000	17,600
Employee Retention Credit receivable	150,986	-
Unconditional promises to give	30,000	220,000
	<u>                    </u>	<u>                    </u>
<b>Total assets</b>	<u>\$ 1,070,250</u>	<u>\$ 1,038,643</u>
<b>LIABILITIES AND NET ASSETS</b>		
<b>CURRENT LIABILITIES</b>		
Accounts payable	\$ 4,763	\$ 12,769
Current portion of Economic Injury Disaster loan	12,164	-
Accrued vacation	17,980	17,088
Accrued interest	-	5,977
	<u>                    </u>	<u>                    </u>
Total current liabilities	34,907	35,834
<b>LONG-TERM LIABILITIES</b>		
Economic Injury Disaster Loan less current portion	483,138	500,000
	<u>                    </u>	<u>                    </u>
Total liabilities	518,045	535,834
<b>NET ASSETS</b>		
Without donor restrictions	445,955	57,809
With donor restrictions		
Subsequent years' operations	-	75,000
Education	106,250	370,000
	<u>                    </u>	<u>                    </u>
Total net assets	552,205	502,809
	<u>                    </u>	<u>                    </u>
<b>Total liabilities and net assets</b>	<u>\$ 1,070,250</u>	<u>\$ 1,038,643</u>

See accompanying notes.

**DC POLICY CENTER**  
**STATEMENT OF ACTIVITIES**  
Year Ended December 31, 2022

	Without Donor Restrictions	With Donor Restrictions	Total
<b>SUPPORT AND REVENUE</b>			
Contributions and grants	\$ 686,499	\$ 428,500	\$ 1,114,999
Employee Retention Credit	150,986	-	150,986
Paid research	240,206	-	240,206
	<u>1,077,691</u>	<u>428,500</u>	<u>1,506,191</u>
<b>EXPENSES</b>			
Research	776,177	-	776,177
Management and general	401,403	-	401,403
Fundraising	279,215	-	279,215
	<u>1,456,795</u>	<u>-</u>	<u>1,456,795</u>
<b>NET ASSETS RELEASED FROM RESTRICTIONS</b>			
Expiration of time restrictions	143,500	(143,500)	-
Satisfaction of purpose restrictions	623,750	(623,750)	-
	<u>767,250</u>	<u>(767,250)</u>	<u>-</u>
<b>Change in net assets</b>	388,146	(338,750)	49,396
Net assets at beginning of year	<u>57,809</u>	<u>445,000</u>	<u>502,809</u>
<b>Net assets at end of year</b>	<u>\$ 445,955</u>	<u>\$ 106,250</u>	<u>\$ 552,205</u>

See accompanying notes.

**DC POLICY CENTER**  
**STATEMENT OF ACTIVITIES**  
Year Ended December 31, 2021

	Without Donor Restrictions	With Donor Restrictions	Total
<b>SUPPORT AND REVENUE</b>			
Contributions and grants	\$ 605,833	\$ 445,000	\$ 1,050,833
Paid research	176,100	-	176,100
Total support and revenue	781,933	445,000	1,226,933
<b>EXPENSES</b>			
Research	730,575	-	730,575
Management and general	363,663	-	363,663
Fundraising	274,595	-	274,595
Total expenses	1,368,833	-	1,368,833
<b>NET ASSETS RELEASED FROM RESTRICTIONS</b>			
Expiration of time restrictions	80,000	(80,000)	-
Satisfaction of purpose restrictions	50,000	(50,000)	-
Net assets released from restrictions	130,000	(130,000)	-
<b>Change in net assets</b>	(456,900)	315,000	(141,900)
Net assets at beginning of year	514,709	130,000	644,709
<b>Net assets at end of year</b>	<u>\$ 57,809</u>	<u>\$ 445,000</u>	<u>\$ 502,809</u>

See accompanying notes.

**DC POLICY CENTER**  
**STATEMENTS OF FUNCTIONAL EXPENSES**  
Years Ended December 31, 2022 and 2021

	2022			
	Research	Management and General	Fundraising	Total Expenses
Personnel	\$ 599,677	\$ 301,924	\$ 240,665	\$ 1,142,266
Professional fees	59,768	33,024	-	92,792
Office expenses	2,575	5,405	1,034	9,014
Conferences and meetings	30,275	17,807	-	48,082
Insurance	1,850	931	742	3,523
Occupancy	50,399	25,375	20,226	96,000
Advertising	-	1,011	-	1,011
Information technology	23,625	11,894	9,481	45,000
Interest	8,008	4,032	3,214	15,254
Travel	-	-	3,853	3,853
<b>Total expenses</b>	<b>\$ 776,177</b>	<b>\$ 401,403</b>	<b>\$ 279,215</b>	<b>\$ 1,456,795</b>
	2021			
	Research	Management and General	Fundraising	Total Expenses
Personnel	\$ 530,000	\$ 283,675	\$ 227,076	\$ 1,040,751
Professional fees	96,449	17,125	-	113,574
Office expenses	1,490	3,840	887	6,217
Conferences and meetings	-	2,308	-	2,308
Insurance	5,000	2,676	2,142	9,818
Occupancy	42,776	22,896	18,328	84,000
Advertising	-	1,782	-	1,782
Information technology	44,124	23,616	18,904	86,644
Interest	10,736	5,745	4,600	21,081
Travel	-	-	2,658	2,658
<b>Total expenses</b>	<b>\$ 730,575</b>	<b>\$ 363,663</b>	<b>\$ 274,595</b>	<b>\$ 1,368,833</b>

See accompanying notes.



**DC POLICY CENTER**  
**STATEMENTS OF CASH FLOWS**  
Years Ended December 31, 2022 and 2021

	<u>2022</u>	<u>2021</u>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
Change in net assets	\$ 49,396	\$ (141,900)
Adjustments to reconcile change in net assets to net cash flows from operating activities		
(Increase) decrease in assets		
Accounts receivable	(42,400)	14,000
Employee Retention Credit receivable	(150,986)	-
Unconditional promises to give	190,000	(120,000)
Increase (decrease) in liabilities		
Accounts payable	(8,006)	11,615
Accrued vacation	892	2,126
Accrued interest	(5,977)	5,977
<b>Net cash flows from operating activities</b>	<u>32,919</u>	<u>(228,182)</u>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
Principal payments on Economic Injury Disaster Loan	<u>(4,698)</u>	<u>-</u>
<b>Change in cash</b>	28,221	(228,182)
Cash at beginning of year	<u>801,043</u>	<u>1,029,225</u>
<b>Cash at end of year</b>	<u>\$ 829,264</u>	<u>\$ 801,043</u>
<b>SUPPLEMENTAL DISCLOSURE</b>		
Cash paid for interest	\$ 20,935	\$ 21,081

See accompanying notes.

**DC POLICY CENTER**  
NOTES TO FINANCIAL STATEMENTS  
December 31, 2022 and 2021

---

---

NOTE 1—SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

**Nature of Activities**

Established in 2016, the DC Policy Center is a non-partisan think tank committed to advancing policies for a strong and vibrant economy in the District of Columbia. The DC Policy Center informs policymaking by offering data and analyses on the District's economy and demography and engages in policymaking by developing and promoting policy proposals, building coalitions to facilitate their adoption, and providing the strongest evidence and the most convincing arguments in support of our policy agenda. The DC Policy Center's main audience includes key members of the District's policy world who collectively shape the direction of policy in the District, such as the Mayor and executive appointees; Councilmembers and their staff; career civil servants; and engaged advocates, employers, business groups, associations, academics, and analysts. The DC Policy Center is primarily funded by contributions and research contracts.

**Promises to Give**

Unconditional promises to give are recognized as revenues in the period received and as assets, decreases of liabilities, or expenses depending on the form of the benefits received. Conditional promises to give are recognized only when the conditions on which they depend are substantially met and the promises become unconditional.

**Contributions**

Contributions received are recorded as increases in net assets without donor restrictions or net assets with donor restrictions depending on the existence and/or nature of any donor restrictions. When a restriction expires (that is, when a stipulated time restriction ends or purpose restriction is accomplished), net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statements of activities as net assets released from restrictions.

**Paid Research**

DC Policy Center conducts policy and educational research for third party payors in which a contract is entered into specifying specific deliverables and the fixed fees earned for the research. Revenue from this research is recognized at the point in time when DC Policy Center provides the particular service.

**Expense Allocation**

The financial statements report certain categories of expenses that are attributable to more than one program service or supporting activity. Therefore, these expenses require allocation on a reasonable basis that is consistently applied. The expenses that are allocated include personnel, occupancy, office, insurance, interest, and information technology which are allocated on the basis of estimates of time and effort.

**Advertising**

Advertising costs are expensed in the period incurred.

**DC POLICY CENTER**  
**NOTES TO FINANCIAL STATEMENTS**  
December 31, 2022 and 2021

---

---

NOTE 1—SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

**Leases**

DC Policy Center does not recognize short-term leases in the statements of financial position. For these leases, DC Policy Center recognizes the lease payments in the change in net assets on a straight-line basis over the lease term and variable lease payments in the period in which the obligation for those payments is incurred. DC Policy Center also does not separate nonlease components from lease components for all classes of underlying assets and instead accounts for each separate lease component and the nonlease components associated with that lease component as a single lease component. If the rate implicit in the lease is not readily determinable, DC Policy Center uses a risk-free rate as the discount rate for the lease for all classes of underlying assets.

**Income Tax Status**

The DC Policy Center is exempt from federal income tax under Section 501(c)(3) of the Internal Revenue Code. In addition, DC Policy Center qualifies for the charitable contribution deduction under Section 170(b)(1)(A) and has been classified as an organization other than a private foundation under Section 509(a)(2).

**Estimates**

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

**Adoption of New Accounting Guidance**

On February 25, 2016, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update No. 2016-02, *Leases (Topic 842)*. The guidance in this Update and all subsequently issued clarifying Updates supersede the guidance in FASB Accounting Standards Codification (ASC) Topic 840, Leases, and creates FASB ASC Topic 842, Leases. The main difference between previous guidance and Topic 842 is the recognition of assets and liabilities by lessees for those leases classified as operating leases. A lessee should recognize in the statements of financial position a liability to make lease payments (the lease liability) and a right-of-use asset representing its right to use the underlying asset for the lease term. Also, under Topic 842, disclosures are required by lessees and lessors to report useful information to users of financial statements about the amount, timing, and uncertainty of cash flows arising from leases.

DC Policy Center adopted the requirements of Topic 842 as of January 1, 2022, using the optional transition method that allows DC Policy Center to initially apply the new guidance at the adoption date and recognize a cumulative-effect adjustment to the opening balance of net assets in the period of adoption. DC Policy Center's reporting for the year ended December 31, 2021, is in accordance with the previous guidance in Topic 840.

**DC POLICY CENTER**  
NOTES TO FINANCIAL STATEMENTS  
December 31, 2022 and 2021

---

---

NOTE 1—SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

DC Policy Center elected the package of practical expedients permitted under the transition guidance within Topic 842. This package allowed DC Policy Center to account for its leases that commenced before the adoption date without reassessing whether any expired or existing contracts are or contain leases, the lease classification for any expired or existing leases, and initial direct costs for any existing leases.

The adoption of Topic 842 did not have an effect on DC Policy Center's change in net assets or cash flows.

**Date of Management's Review**

Management has evaluated subsequent events through March 28, 2023, the date which the financial statements were available to be issued.

NOTE 2—RETIREMENT PLAN

The DC Policy Center offers its employees a 401(k) retirement plan, in which both DC Policy Center and eligible employees can contribute. Full-time employees are eligible to participate in the plan after successfully completing six months of service. Employees are immediately 100% vested in the retirement plan and DC Policy Center matches employee contributions, up to 6%. For the years ended December 31, 2022 and 2021, retirement plan expense totaled \$51,314 and \$43,981, respectively.

NOTE 3—CONCENTRATIONS

Donor Concentration

For the years ended December 31, 2022 and 2021, approximately 40% and 70%, respectively, of the DC Policy Center's support and revenue was provided by 4 and 5 donors, respectively.

Credit Risk

The DC Policy Center maintains its cash balances in three financial institutions located in Washington, D.C. The balances are insured by the Federal Deposit Insurance Corporation up to \$250,000. At December 31, 2022 and 2021, DC Policy Center's uninsured cash balances totaled approximately \$580,000 and \$550,000, respectively.

NOTE 4—CONDITIONAL PROMISE TO GIVE

The DC Policy Center has contributions for which the donors' promise to give are conditioned upon the DC Policy Center incurring certain qualifying expenses. At December 31, 2022, conditional promises to give total \$120,000. The promises will be recognized as revenue when the respective conditions are met in future years.

**DC POLICY CENTER**  
**NOTES TO FINANCIAL STATEMENTS**  
December 31, 2022 and 2021

---

**NOTE 5—ECONOMIC INJURY DISASTER LOAN**

In May 2020 in response to the COVID-19 pandemic, the DC Policy Center applied for and received a \$500,000 Economic Injury Disaster Loan (EIDL) from the United States Small Business Administration. Monthly payments totaling \$2,136, including principal and interest at 2.75%, begin in January 2023. The loan matures in June 2051 and is secured by the assets of the DC Policy Center.

Future minimum payments on the loan for the years ending December 31 are as follows:

	2023	\$ 12,164
	2024	12,503
	2025	12,851
	2026	13,209
	2027	12,056
	Thereafter	432,519

**NOTE 6—LIQUIDITY AND AVAILABILITY**

The following reflects the DC Policy Center's financial assets as of the date of the statements of financial position, reduced by amounts not available for general expenditure within one year of the date of the statements of financial position because of donor-imposed restrictions.

	2022	2021
Financial assets at year-end	\$ 919,264	\$ 1,038,643
Less those unavailable for general expenditures within one year, due to:		
Restricted by donor with purpose restrictions	(106,250)	(370,000)
Financial assets available to meet cash needs for general expenditures within one year	\$ 813,014	\$ 668,643

The DC Policy Center is supported, in part, by restricted contributions and grants. Because a donor's restriction requires resources to be used in a particular manner or in a future period, DC Policy Center must maintain sufficient resources to meet those responsibilities to its donors. Thus, financial assets may not be available for expenditure within one year. As part of the DC Policy Center's liquidity management, it has a policy to structure its financial assets to be available as its general expenditures, liabilities, and other obligations come due.

**NOTE 7—LEASE**

The DC Policy Center sub-leases office space in Washington, D.C. on a month-to-month basis. For the years ended December 31, 2022 and 2021, rent expense for this lease totaled \$96,000 and \$84,000, respectively.

**DC POLICY CENTER**  
**NOTES TO FINANCIAL STATEMENTS**  
December 31, 2022 and 2021

---

---

**NOTE 8—EMPLOYEE RETENTION CREDIT**

During the year ended December 31, 2022, DC Policy Center claimed Employee Retention Credits (ERC) totaling \$150,986 under the provisions the Coronavirus Aid, Relief, and Economic Security Act, as amended. Employers are eligible for the ERC if they experience either a significant decline in gross receipts or the full or partial suspension of operations because of governmental orders limiting commerce, travel, or group meetings due to COVID-19. DC Policy Center determined it had a significant decline in gross receipts and claimed the ERC for the second calendar quarter of 2020, as well as the second and third calendar quarters of 2021. The Internal Revenue Service (IRS) generally has five years from the date an ERC claim is filed to audit the claim. Therefore, the IRS may audit DC Policy Center's eligibility for the ERC and its substantiation of the amounts claimed. If the IRS determines DC Policy Center was ineligible for the ERC, DC Policy Center could be required to repay the amount claimed along with penalties and interest.